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Security Clearance

Security Clearance Reform

DOD personnel clearances DOD needs to overcome impediments to eliminating backlog and determining its size : report to the Ranking Minority Member, Committee on Armed Services, House of Representatives.

DOD Personnel Clearances: Comprehensive Timeliness Reporting, Complete Clearance Documentation, and Quality Measures Are Needed to Further Improve the Clearance Process

Dod Security Clearances and Contracts Guidebook-What Defense Contractors Need to Know about Their Need to Know Readiness at Risk

DoD Personnel Clearances

Faster Processing of DOD Personnel Security Clearances Could Avoid Millions in Losses

Personnel Security Clearances

Dod Security Clearances and Contracts Guidebook-What Cleared Contractors Need to Know about Their Need to Know

Personnel Security Clearances

Insider's Guide to Security Clearances

Personnel Clearances: Key Factors for Reforming the Security Clearance Process

DOD Personnel Clearances

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Process At Requesting
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Evaluating the Progress and Identifying
Obstacles in Improving the Federal
Government's Security Clearance Process
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Readiness at risk : the Department of Defense security clearance process : hearing before the Readiness Subcommittee of the Committee on Armed Services, House of Representatives, One Hundred Tenth Congress, second session, hearing held February 13, 2008.
Access Delayed Createspace Independent Publishing Platform

The Department of Defense (DoD) personnel security clearance program has been on GAO's high-risk list since 2005, due to delays in the process and incomplete documentation. The Office of Personnel Management (OPM) conducts most of DoD's clearance investigations, which DoD adjudicators use to make clearance decisions. The Deputy Director

for Management at the Office of Management and Budget (OMB) chairs a Performance Accountability Council that is responsible for reforming the clearance process. Conducted under the authority of the Comptroller General, GAO's report addresses the following: (1) reporting on timeliness for DoD clearances, (2) documentation completeness for making initial top-secret clearance decisions for DoD personnel, and (3) reporting on the quality of the clearance process. To assess these issues, GAO analyzed data on most DoD clearances granted in fiscal year 2008, randomly sampled and analyzed 100 OPM investigative reports and DoD adjudicative files for clearances granted in July 2008, and analyzed 2006-2009 executive branch annual clearance reports. GAO recommends that, in annual reports to Congress, OMB provide Congress with more information on timeliness and quality and that OPM and DoD address documentation completeness issues. OMB and DoD concurred, while OPM did not state whether it concurred with GAO's recommendations.

Readiness at Risk U of Nebraska Press
 In 2004, Congress passed the Intelligence

Reform and Terrorism Prevention Act to reform security clearance processes. The experience in evaluating personnel security clearance processes has consisted of examining the DoD program, which maintains 2.5 million clearances on service members, DoD civilian employees, legislative branch employees, and industry personnel working for DoD and 23 other fed. agencies. Long-standing delays in processing applications -- and other problems in DoD's clearance program -- led it to be designated a high-risk area in 2005. There has also been clearance-related problems in other agencies. Here, the author was asked to identify key factors that could be applied in personnel security clearance reform efforts.

And Quality DoD Personnel Clearances

DIANE Publishing
 Due to concerns about long standing delays in the security clearance process, Congress mandated reforms in the Intelligence Reform and Terrorism Prevention Act of 2004, which requires, among other things, that the executive branch report annually to Congress. The Office of Personnel Mgmt. conducts much of the government's clearance

investigations. In 2007, the Dir. of National Intelligence and DoD established a Joint Reform Team to coordinate governmentwide improvement efforts for the process. This statement addresses: (1) progress in reducing delays at DoD; (2) opportunities for improving executive branch reports to Congress; and (3) the extent to which joint reform efforts reflect key factors for reform. Illustrations.

What's the Hold Up? DIANE Publishing
 Our independent analysis of timeliness data showed that industry personnel contracted to work for the federal government waited more than one year on average to receive top secret clearances, longer than OPM-produced statistics would suggest. Our analysis of 2,259 cases for industry personnel who were granted top secret clearance eligibility in January and February 2006 had an average of 446 days for an initial clearance and 545 days for a clearance update. While OMB has issued a goal that the application-submission phase of the clearance process will take no longer than 14 days by December 17, 2006, this phase took an average of 111 days. OPM's current procedures for measuring application

submission timeliness do not fully capture all of the time in the application process that starts when the application form is submitted by the facility security officer to the federal government. Inaccurate data that the employee provided in the application, multiple reviews of the application, and manual entry of some application forms are some of the causes for the extended application-submission phase. In addition, our analyses showed that OPM took an average of 286 days to complete the initial investigations for top secret clearances, well in excess of the 180-day goal (no goal is given for clearance update investigations) specified in the government wide plan for improving the clearance process. Factors contributing to the slowness of completing the investigation phase include an inexperienced investigative workforce that has not reached its full performance level; and problems accessing national, state, and local records.

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In light of long-standing problems with delays and backlogs, Congress mandated

personnel security clearance reforms through the Intelligence Reform and Terrorism Prevention Act of 2004 (IRTPA), which requires, among other things, that executive agencies meet objectives for the timeliness of the investigative and adjudicative phases of the security clearance process. Since 2005, the DoD clearance program has been on a high-risk list due to timeliness delays. Based on prior and ongoing work, this statement addresses DoD's progress in: (1) reducing the timeliness of initial personnel security clearances at DoD; and (2) building quality into the processes used to investigate and adjudicate security clearances. Illus. A print on demand report.

Security Clearance Law and Procedure
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This correspondence provides a preliminary assessment of the timeliness and quality of the DoD personnel security clearance program. These findings are based on an ongoing engagement that the auditor has been conducting since Feb. 2008. In 2009, there will be a report providing more details regarding these findings. In response to a draft of this

briefing report, DoD provided written comments and the Office of Personnel Mgmt. (OPM) provided comments via e-mail. The summary and evaluation of DoD's and OPM's comments and DoD's written comments are included here. Charts and tables.

Security Clearances DIANE Publishing
The Personnel Security Clearance System--the process by which the federal government incorporates individuals into secret national-security work--is flawed. After twenty-three years of federal service, Martha Louise Deutscher explores the current system and the amount of power afforded to the state in contrast to that afforded to those who serve it. Deutscher's timely examination of the U.S. screening system shows how security clearance practices, including everything from background checks and fingerprinting to urinalysis and the polygraph, shape and transform those individuals who are subject to them. By bringing participants' testimonies to light, Deutscher looks at the efficacy of various practices while extracting revealing cultural insights into the way we think about privacy, national security, patriotism, and the state. In

addition to exposing the stark realities of a system that is in critical need of rethinking, Screening the System provides recommendations for a more effective method that will be of interest to military and government professionals as well as policymakers and planners who work in support of U.S. national security.

DOD Personnel Clearances Createspace Independent Publishing Platform
GAO-06-1070 DOD Personnel Clearances: Additional OMB Actions Are Needed to Improve the Security Clearance Process *Personnel Security Clearances* Nova Snova
Since Jan. 2005, the DoD's personnel security clearance program has been placed on the list of high-risk government programs and operations. This statement discusses the personnel security joint reform efforts. It addresses: (1) elements of the most recent security clearance reform efforts; and (2) the extent to which the recent reform efforts address key factors that should be considered in efforts to reform the security process. Also identifies best practices that agencies can use to successfully transform their cultures and, accordingly, can guide the implementation of these personnel

security clearance reform efforts. Charts and tables.

Gao-06-1070 Dod Personnel Clearances DIANE Publishing

Perhaps you are one of the many who have questions about getting a US security clearance. Maybe you are interested either as an employee or business owner in getting a security clearance, but don't know how to get started. This book is written with you in mind and is addressed specifically for defense contractors operating under the Department of Defense guidance. Other Government agencies may have different procedures. However, this book can be used as a general reference regardless of which agency the contractor is operating under. This book reflects requirements as found in the National Industrial Security Program Operating Manual (NISPOM).

Review Procedures and Standards for the Granting of Security Clearances at the Department of Defense DIANE Publishing
The Dept. of Defense (DoD) personnel security clearance program has been a high-risk entity since 2005, due to delays in the process and incomplete documentation. The Office of Personnel

Mgmt. (OPM) conducts most of DoD's clearance investigations, which DoD adjudicators use to make clearance decisions. The Deputy Dir. for Mgmt. at the Office of Mgmt. and Budget chairs a Performance Accountability Council that is responsible for reforming the clearance process. This report addresses the: (1) reporting on timeliness for DoD clearances; (2) documentation completeness for making initial top-secret clearance decisions for DoD personnel; and (3) reporting on the quality of the clearance process. Includes recommend. Illus.

Personnel Security Clearances: Progress Has Been Made to Reduce Delays But Further Actions are Needed to Enhance Quality and Sustain Reform Efforts DIANE Publishing

Personnel security clearances are used to verify that national security information- which in some cases could cause exceptionally grave damage to national security if disclosed-is entrusted only to those who have proven reliability and loyalty to the nation. In response to long-standing problems with timeliness and

backlogs, Congress mandated clearance reforms as part of the Intelligence Reform and Terrorism Prevention Act of 2004 (IRTPA), and since 2005 the Department of Defense's (DOD) clearance program has remained on GAO's high-risk list despite improvements in timeliness. In 2007, a Joint Reform Team, led by the Office of Management and Budget (OMB), was established to improve the clearance process across the government. GAO was asked to review the extent to which reform efforts (1) align with key practices for organizational transformations and (2) address identified factors for reforming the personnel security clearance process. To assess these objectives, GAO compared joint reform reports to key transformation practices and essential factors for reform.

Low Clearance DIANE Publishing

The damage that unauthorized disclosure of classified information can cause to national security necessitates the prompt and careful consideration of who is granted a security clearance. However, long-standing delays and other problems with DOD's clearance program led GAO to designate it a high-risk area in January 2005. DOD transferred its investigations

functions to the Office of Personnel Management (OPM) in February 2005. The Office of Management and Budget's (OMB) Deputy Director for Management is coordinating governmentwide efforts to improve the clearance process. You asked GAO to examine the clearance process for industry personnel. This report addresses the timeliness of the process and completeness of documentation used to determine the eligibility of industry personnel for top secret clearances. To assess timeliness, GAO examined 2,259 cases of personnel granted top secret eligibility in January and February 2006. For the completeness review, GAO compared documentation in 50 randomly sampled initial clearances against federal standards.

Questions for the Record Related to DOD's Personnel Security Clearance Program and the Government Plan for Improving the Clearance Process BiblioGov

Personnel security clearances are used to verify that national security information -- which in some cases could cause exceptionally grave damage to national security if disclosed -- is entrusted only to those who have proven reliability and

loyalty to the nation. In response to long-standing problems with timeliness and backlogs, Congress mandated clearance reforms as part of the Intelligence Reform and Terrorism Prevention Act of 2004. This report reviews the extent to which reform efforts: (1) align with key practices for organizational transformations; and (2) address identified factors for reforming the personnel security clearance process. Includes recommendations. Tables.

DoD Personnel Clearances: Preliminary Observations on DoD's Progress on Addressing Timeliness and Quality Issues Createspace Independent Publishing Platform

Just one mistake can cost a defense contractor current and future contracts.

This resource brings together information from Presidential Executive Orders, National Industrial Security Program Operating Manual (NISPOM), International Traffic in Arms Regulation (ITAR) and other regulations to demonstrate how to establish and maintain a successful security program.

GAO Insights Into Security Clearance Reform DIANE Publishing

It's tough to focus on both creating a

company to last and performing under strict government guidelines. Getting classified contracts, requesting security clearances and remaining compliant are all vital to a cleared contractor's success. But... Just one mistake can cost a defense contractor current and future contracts. Until now, there has been no one place to find everything you need to know about security clearances. Many defense contractors and employees don't understand how to get their clearances and compete for classified work. The DoD Security Clearance and Contracts Guidebook brings together information from Presidential Executive Orders, National Industrial Security Program Operating Manual (NISPOM), International Traffic in Arms Regulation (ITAR) and other regulations to demonstrate how to establish and maintain a successful security program. Whether you are part of a business or an employee, this book will demonstrate both the security clearance process and how to perform on classified contracts. Follow our blog: <http://www.dodsecurity.blogspot.com/> Jeff wrote this book with you in mind. He specifically addresses the requirements of

defense contractors operating under the Department of Defense oversight. Other than government regulations, there are few published books addressing security clearances. DoD Security Clearances and Contracts Guidebook provides answers to what it takes to get a clearance or prepare for work on classified contracts. It will assist the college student studying industrial security or homeland security, upstart companies looking for work, and new industrial security employees with understanding the fundamental demands of a career in Industrial Security. What can be more important than protecting our Nation's secrets? Situations and questions throughout the book are designed to help improve understanding of the NISPOM. In fact, many Facility Security Officers and industrial security professionals face similar situations as they help to safeguard our nation's secrets. This book can also help prepare the reader for the Industrial Security Professional (ISP) certification exam or the DoD's SPeD security certification exam. The DoD Security Clearance and Contracts Guidebook helps cleared contractors understand the security clearance process

and develop award winning security programs to win and keep classified contracts. It is a good companion for all seasoned and novice defense contractors, Facility Security Officers (FSO) and the college student. With the DoD Security Clearance and Contracts Guidebook, Defense contractors now have a resource to confidently pursue classified contracts. This book is complete with: Step by step guide demonstrating how to meet requirements for security clearances Description of senior leader responsibilities in security cleared facilities Comprehensive list Of Cleared contractor administrative responsibilities Method for reducing costs associated with protecting classified information and NISPOM requirements Description of award winning FSO qualities
DoD Personnel Clearances: Additional OMB Actions Are Needed to Improve the Security Clearance Process DIANE Publishing
A security clearance is a determination that an individual whether a direct federal employee or a private contractor performing work for the government is eligible for access to classified national

security information. A high-quality personnel security clearance process is necessary to minimize the risks of unauthorized disclosures of classified information and to help ensure that security-relevant information is identified and assessed. Chapter 1 provides a primer on some of the fundamental aspects of the security clearance process, using a Frequently Asked Questions format. Chapter 2 assesses the extent to which (1) ODNI has implemented an executive branch-wide program and developed plans to monitor and measure its performance; (2) DOD and other agencies have designed, piloted, and evaluated continuous evaluation and (3) agencies completed timely periodic reinvestigations from fiscal years 2012-2016, and the potential effects of continuous evaluation on reinvestigations. Chapter 3 focuses on the extent to which executive branch agencies (1) made progress reforming the security clearance process, and (2) are meeting timeliness objectives and reducing NBIBs investigative backlog. Chapter 4 discusses our governments security clearance process and potential areas of reform.

Personnel Security Clearances: Preliminary Observations on Joint Reform Efforts to Improve the Governmentwide Clearance Eligibility Process

Personnel security clearances are used to verify that national security information--which in some cases could cause exceptionally grave damage to national security if disclosed--is entrusted only to those who have proven reliability and loyalty to the nation. In response to long-standing problems with timeliness and backlogs, Congress mandated clearance reforms as part of the Intelligence Reform and Terrorism Prevention Act of 2004 (IRTPA), and since 2005 the Department of Defense's (DOD) clearance program has remained on GAO's high-risk list despite improvements in timeliness. In 2007, a Joint Reform Team, led by the Office of Management and Budget (OMB), was established to improve the clearance process across the government. GAO was asked to review the extent to which reform efforts (1) align with key practices for organizational transformations and (2) address identified factors for reforming the personnel security clearance process. To

assess these objectives, GAO compared joint reform reports to key transformation practices and essential factors for reform. Progress Or More Problems

" A high-quality personnel security clearance process is necessary to minimize the associated risks of unauthorized disclosures of classified information and to help ensure that information about individuals with criminal activity or other questionable behavior is identified and assessed as part of the process for granting or retaining clearances. Personnel security clearances allow individuals access to classified information that, through unauthorized disclosure, can in some cases cause exceptionally grave damage to U.S. national security. In 2012, the DNI reported that more than 4.9 million federal government and contractor employees held or were eligible to hold a security clearance. GAO has reported that the federal government spent over \$1 billion to conduct background investigations (in support of security clearances and suitability determinations-the consideration of character and conduct for federal employment) in fiscal year 2011.

This testimony addresses the (1) overall security clearance process, including roles and responsibilities; and (2) extent that executive branch agencies have metrics to

help determine the quality of the security clearance process. This testimony is based on GAO work issued between 2008 and 2013 on DOD's personnel security clearance program and governmentwide

suitability and security clearance reform efforts. As part of that work, GAO (1) reviewed statutes, federal guidance, and processes,"